

[For Information Purpose Only.]

The Japanese language press release should be referred to as the original.]

January 20, 2026

To All Concerned Parties

Name of REIT Issuer:

Invincible Investment Corporation
Naoki Fukuda, Executive Director
(Securities code: 8963)

Asset manager:

Consonant Investment Management Co., Ltd.
Naoki Fukuda, President & CEO
Contact: Jun Komo
General Manager of Planning Department
(Tel. +81-3-5411-2731)

Notice concerning Conclusion of the Fixed-term Building Lease and Property Management Agreement (Hotel MyStays Shinsaibashi)

Invincible Investment Corporation (“INV”) announced the decision made today by Consonant Investment Management Co., Ltd. (“CIM”), the asset manager of INV, to conclude a fixed-term building lease and a property management agreement (“Next Agreement”) with Iconia Hospitality K.K.¹ (“ICN”) for Hotel MyStays Shinsaibashi (the “Property”), as the current fixed-term building lease and property management agreement (“Current Agreement”) expires on January 21, 2026.

ICN has received investments through funds managed by affiliates of the Sponsor, Fortress Investment Group LLC (“FIG”). Therefore, CIM has treated ICN as equivalent to Sponsor-related Persons². As such, CIM and INV have sincerely deliberated, discussed, and resolved to conclude the Next Agreement in accordance with the internal rules of CIM to handle the related party transactions.

(Note 1) MyStays Hotel Management Co., Ltd. changed its company name to Iconia Hospitality K.K. on July 1, 2025

(Note 2) A Sponsor-related Person is (i) any person who falls under the “Interested Persons, etc.” set forth in the Investment Trust Act and the Orders for Enforcement of the Act on Investment Trust and Investment Corporations, (ii) all shareholders of CIM and (iii) special purpose companies (tokubetsu mokuteki kaisha) (a) which delegate their management to persons who fall under (ii) above, or (b) which are invested by or invested through anonymous partnership (tokumei kumiai) by persons who fall under (ii) above. Hereinafter the same.

1. Outline of the Next Agreement

The main terms and conditions of the Current Agreement / Next Agreement are as follows. For details of the Property and the Current Agreement, please refer to the following press release: “Notice concerning Acquisition of Assets and Entering into Leasing Contract” dated January 20, 2016, and “Part I Fund

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Information / 1 Status of Fund / 5 Management Status / (2) Investment Assets" of the Securities Report for the 44th fiscal period (from January 1, 2025 to June 30, 2025) filed by INV on September 25, 2025 (available in Japanese only).

Comparison of main items between the Current Agreement and the Next Agreement

	Current Agreement	Next Agreement
Contract Period	January 22, 2016 – January 21, 2026	January 22, 2026 – January 31, 2036
Fixed Rent	Annual basis: JPY 85,200,000	Same as Left (No change)
Variable Rent	Calculated on a 3-month basis: February - April, May - July, August - October, and November - January. The amount obtained by deducting (i) the total amount of expenses, management fees, and fixed rents of the hotel property from (ii) the total monthly sales of the hotel property (if the calculation results are negative, the amount shall be JPY 0).	Calculated on a 6-month basis: January - June, and July - December. The amount obtained by deducting (i) the total amount of expenses, management fees, and fixed rents of the hotel property from (ii) the total monthly sales of the hotel property (if the calculation results are negative, the amount shall be JPY 0).
Management Fees	Undisclosed (Note 1). However, in principal the amount obtained by summing (i) the amount equal to 2% of the monthly gross sales; (ii) the amount equal to 0-6% of the monthly sales resulting from the guests generated from the head office sales division of ICN or via the website managed and operated by ICN; and (iii) the amount equal to 4-6% of the amount obtained by deducting the amounts set forth in (i) and (ii) from the monthly gross sales less operating expenses excluding management fees.	Same as Left (No change)

(Note 1) Not disclosed because consent from the tenant has not been obtained.

Moreover, please refer to the press release “Notice concerning Conclusion of the Fixed-term Building Lease and Property Management Agreements (Hotel MyStays Kanda / Hotel MyStays Asakusa)” dated May 22, 2024 for the background of the conclusion of the Next Agreement. The background of the conclusion of the Next Agreement is similar.

2. Outline of ICN

Tenant and operator of the Property

(i) Name	Iconia Hospitality K.K.
(ii) Location	Roppongi Hills Mori Tower 41 st Floor, 6-10-1, Roppongi, Minato-ku, Tokyo, Japan
(iii) Title and name of representative officer	President and CEO, Ryoichi Shirota

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(iv)	Business	Hotel and Ryokan (Japanese inn) operation and management
(v)	Capital	JPY 100 million (as of December 31, 2025)
(vi)	Date of establishment	July 8, 1999
(vii)	Relationship between INV/Asset Manager and the Tenant/Operator	
	Capital relationships	While there are no capital relationships that should be noted between INV/CIM and ICN, the parent company of ICN is owned by a fund operated by affiliates of FIG. FIG is a subsidiary of a company which indirectly holds 100% of CIM's outstanding shares.
	Personnel relationships	As of today, among the directors of INV and the officers and employees of CIM, Naoki Fukuda, who is Executive Director of INV and CEO of CIM, Naoto Ichiki, who is Chairman and Director and Head of the New REIT Preparation Office of CIM, Hideki Yano, who is Managing Director of CIM, and Christopher Reed, who is a part-time director of CIM, are seconded from Fortress Investment Group Japan Godo Kaisha, a subsidiary of FIG.
	Transactional relationships	As of today, INV has entered into lease agreements (Note 1) with ICN with respect to 101 hotel properties.
	Whether the Tenant/Operator is a related party	ICN is not a related party of INV/CIM. Further, related persons and affiliates of ICN are not related parties of INV/CIM. Furthermore, ICN is not an interested party, etc. of CIM as provided in the Act on Investment Trusts and Investment Corporations.

(Note 1) Agreements with ICN subsidiaries and management contracts between ICN and tenants are included.

3. Transactions with Interested Persons etc.

ICN, tenant and operator of the Property, is not Sponsor-related Persons under the voluntary rules established by CIM as countermeasures against conflicts of interests in the management of INV's investments. However, ICN has received investments through funds managed by affiliates of the Sponsor, FIG. Therefore, CIM has treated ICN as equivalent to Sponsor-related Persons.

In accordance with Sponsor-Related Person Transaction Rules and Sponsor-Related Person Transaction Management Manual, which are internal rules of CIM, and following the deliberation and resolution of the compliance committee meeting and the investment committee meeting both held on January 19, 2026, the board of directors of CIM and INV held on January 20, 2026 each approved the conclusion of the Next Agreement.

4. Future Outlook

The impact of the conclusion of the Next Agreement on financial results is minimal.

Website of INV: <https://www.invincible-inv.co.jp/en/>

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