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The Japanese language press release should be referred to as the original.]

March 11, 2022

To All Concerned Parties

Name of REIT Issuer:

Invincible Investment Corporation
Naoki Fukuda, Executive Director
(Securities code: 8963)

Asset manager:

Consonant Investment Management Co., Ltd.
Naoki Fukuda, President & CEO
Contact: Jun Komo
General Manager of Planning Department
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Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement pertaining to the rent conditions for the period from January to June, 2022 with Major Tenant

Invincible Investment Corporation ("INV") announced the decision to enter into a Memorandum of Understanding (the "MOU") to amend each fixed-term building lease and property management agreement ("MLPM Agreements") pertaining to the rent conditions for the period from January 1, 2022 to June 30, 2022 for domestic hotels owned by INV with INV's main tenant, MyStays Hotel Management Co., Ltd. ("MHM") and its affiliates (the "MHM Group"), who operate the hotels, as decided today by Consonant Investment Management Co., Ltd. ("CIM"), the asset manager of INV.

The MHM Group has received investments through funds managed by affiliates of the Sponsor, Fortress Investment Group LLC ("FIG"). Therefore, CIM has treated the MHM Group as equivalent to Sponsor-related Persons. As such, CIM and INV have sincerely deliberated, discussed, and resolved to enter into the MOU in accordance with the internal rules of CIM to handle the related party transactions.

1. Outline of the MOU

Since the spread of the new coronavirus (COVID-19) began to have a tremendous impact on the hotel sector, INV entered into an MOU with the MHM Group to amend each MLPM Agreement six times in total starting from May 11, 2020 (collectively referred to as the "Executed MOU"). For details of the previously Executed MOU, please refer to each press release described in "6. Reference Press Release List" below.

These Executed MOU were agreed as a tentative measure with respect to the 73 domestic hotels leased through the trustees to the MHM Group (the "Subject Properties") for the period from March 1, 2020 to December 31, 2021. Thus, unless otherwise agreed, from January 2022 onward, the terms and conditions under the MLPM Agreements prior to the amendment by each MOU (hereinafter referred to as the

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Invincible Investment Corporation

"Original Leasing Terms and Conditions") will be applied. On the other hand, the impact of the spread of COVID-19 on the hotel sector remains enormous. As of today, while the sixth wave that started from the beginning of the year seems to have peaked out, the daily number of new COVID-19 cases in Japan remains high. Domestic hotel demand remains sluggish partly due to the quasi-state of emergency declarations widely applied across the country, and it remains impossible for the MHM Group to pay the full amount of the fixed rent under the Original Leasing Terms and Conditions. In order to continue the operation of the Subject Properties by the MHM Group, a certain amount of rent reduction is unavoidable during the period from January 2022 onward as well.

Under such circumstances, INV has concluded that INV must accept to amend a part of the MLPM Agreement as an additional tentative measure in order to continue the operation of the Subject Properties, upon giving due consideration to INV's interests to the fullest extent as well as its financial conditions.

Consequently, as a result of discussions and negotiations with the MHM Group, INV and CIM determined to enter into the MOU with the MHM Group and change the Original Leasing Terms and Conditions as described below as a tentative measure for the period from January 1, 2022 to June 30, 2022 (the "First Half of 2022") with respect to the Subject Properties. The period to be covered by the temporary reduction measures will be six months, the same as the MOU to amend MLPM Contract concluded on March 11, 2021 (hereinafter referred to as the "March 2021 MOU"), and different from the three months for the MOU to amend MLPM Contract concluded on December 8, 2021. In calculating the variable rent, in summary, if the total GOP of all Subject Properties (73 properties) is positive after deducting the management services fees and the total fixed rent on a six-month basis, INV will receive the positive amount as variable rent.

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Items subject to Change	Original Leasing Terms and Conditions	Tentative Measures (First Half of 2022)	(For Reference) Tentative Measures (First Half of 2021)
Fixed rent (Total rent for 6 months for 73 properties)	Approx. JPY 4,971 million	JPY 900 million (Approx. 18% of the amount under the Original Leasing Terms and Conditions)	JPY 1,000 million (Approx. 20% of the amount under the Original Leasing Terms and Conditions)
Variable rent	<p>Calculated on a 3-month basis for each hotel.</p> <p>The amount obtained by deducting (i) the total amount of expenses, management services fees, and fixed rents of the hotel property from (ii) the total monthly sales of the hotel property (if the calculation results are negative, the amount shall be JPY 0).</p>	<p>Calculated by summing up the rent of all 73 properties for six months as described below.</p> <p>The amount obtained by deducting (i) the above total fixed rent (the total rent for six months for 73 properties) from (ii) the aggregate of the amount for six months for 73 properties, which amount is obtained by deducting the management services fees for the hotel for each month from the monthly GOP (operating gross profit) for each hotel for the same month (if the calculation results are negative, the amount shall be JPY 0).</p>	Same as in the column to the left.
Payment method of rent	Paid on a hotel-by- hotel basis.	Paid on a total basis of 73 hotel properties.	Same as in the column to the left.
Payment date	The due date is the 11th of the month which is two months from the month in which the last day of the calculation period falls (for the fixed rent, every month, and for the variable rent, every three months).	On August 10, 2022, the sum of the total fixed rent and the total variable rent must be paid.	On August 11, 2021, the sum of the total fixed rent and the total variable rent shall be paid.

The total fixed rent (for 73 properties for six months in aggregate) of JPY 900 million after the amendment above is less than the total fixed rent (for 73 properties for six months in aggregate) of JPY 1,000 million in the First Half of 2021, but is determined in view of (i) the fact that the GOP for Subject Properties in the First

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Half of 2021 did not reach JPY 1,000 million, and (ii) the level that MHM Group is highly likely to be capable to pay despite the current severe operating conditions. If the GOP for the Subject Properties (after deducting the management services fees) for the First Half of 2022 performs well, and thereby the actual result exceeds the total amount of the fixed rent (for 73 properties for six months in aggregate), INV will receive the amount of such excess amount as variable rent.

Contrary to the MOU to amend the MLPM Contract concluded on May 11, 2020, INV will not bear the property management costs nor increase the amount of the management fees payable to the MHM Group under the provisional measure by the MOU.

For the list of the Subject Properties, please refer to the Appendix. For an overview of the current lease agreements, including the terms and conditions of rent for each Subject Property, please refer to "Part I Fund Information / 1 Status of Fund / 5 Management Status / (2) Investment Assets" of the Securities Report for the 36th fiscal period (from January 1, 2021 to June 30, 2021) filed by INV on September 24, 2021 (available in Japanese only).

The outlook for the future status of the spread of COVID-19 infections and its impact on the demand for hotels is still inevitably uncertain. Therefore, INV plans to make this change a provisional measure for the period up to the end of June 2022, and, if necessary, to discuss the details of the changes in the leasing terms and conditions after such period based on the future situation.

2. Background and Reasons for Conclusion of the MOU and its Impact on INV

(1) Background and Reasons

The Japanese economy has deteriorated rapidly since late February 2020 due to the effects of COVID-19. On April 7, 2020, the Japanese government declared a state of emergency. In addition, the number of foreign tourists visiting Japan declined by 99.9% (*year-over-year*) for each month from April to July because of global travel restrictions. Also, the demand for inbound travel has not recovered due to the Japanese government's strengthened quarantine measures and restrictions on travel by other countries. COVID-19 has repeatedly spread and subsided periodically. As a result, the recovery in domestic demand for travel has been stagnant which has had a serious impact on Japan's overall economy, especially on the hotel sector.

The measures under the Executed MOU were tentative ones only applicable for the period from March 1, 2020 to the end of December 2021, and as a result, the MHM Group was able to continue to operate the Subject Properties to date, and avoid a short-term loss for INV due to a potential bankruptcy of the MHM Group (i.e., complete loss of rent income, cost burden associated with rebranding, etc.) and a medium- to long-term loss due to a change of operators (i.e., deterioration of the rent level from the Original Leasing Terms and Conditions, increase in the management services fees, etc.), which INV and CIM were most concerned about.

INV and CIM have closely monitored the performance of the hotel GOP for the Subject Properties and continue to request that the MHM Group maximize its cost-cutting efforts, while closely reviewing its

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financial condition. However, if INV and CIM claim payment of the rent to the MHM Group in the same rent structure for January 2022 and thereafter as stated in the Original Leasing Terms and Conditions, the MHM Group will inevitably default on its obligations, which INV has determined in turn would most likely impair its medium- to long-term profits. On the other hand, INV and CIM have continued to consider all options, including the replacement of the tenant, but in light of the current market environment, it remains extremely difficult to find a successor tenant that can operate all of the Subject Properties under the conditions equivalent to the Original Leasing Terms and Conditions.

Under such circumstances, INV has entered into the MOU after deciding to continue certain tentative measures as above for the First Half of 2022 to the extent that there is no significant adverse effect on INV's cash flow, upon giving due consideration to the fullest scope of INV's interests.

(2) MOU's impact on INV

Given the amendment under the MOU, the timing of the next rent payment by the MHM Group will be postponed to August 10, 2022. The amount of INV's cash reserves as of the end of January 2022 was approximately JPY 17.1 billion, and the amount of INV's cash reserves are expected to be approximately JPY 12.1 billion as of the end of July 2022 after considering the reduction of rent from January to June 2022 under the MOU. The estimated amount of (i) payment of operation costs (approximately JPY 0.6 billion), (ii) interest payments for the time being (the total amount of interest for INV's interest-bearing debt due during the period from February 2022 to July 2022 is approximately JPY 0.6 billion), and debt repayment in the amount of JPY 3.6 billion as announced in "Notice concerning Debt Financing (Refinance)" dated March 10, 2022. Therefore, there is no concern about INV's operation and cash position.

3. Outline of MHM

(i)	Name	MyStays Hotel Management Co., Ltd.
(ii)	Location	Roppongi Hills North Tower 14th Floor, 6-2-31, Roppongi, Minato-ku, Tokyo, Japan
(iii)	Title and name of representative officer	President and CEO, Ryoichi Shirota
(iv)	Business	Hotel and Ryokan (Japanese inn) operation and management
(v)	Capital	JPY 100 million (as of end of February 2022)
(vi)	Date of establishment	July 8, 1999
(vii)	Relationship between INV/Asset Manager and the Tenant/Operator	
	Capital relationships	While there are no capital relationships that should be noted between INV/CIM and MHM, the parent company of MHM is owned by a fund operated by affiliates of FIG. FIG is a subsidiary of SoftBank Group Corp., which directly and indirectly holds 100% of CIM's outstanding shares.
	Personnel relationships	As of today, among the directors of INV and the officers and employees of CIM, Naoki Fukuda, who is Executive Director of INV and CEO of CIM, Naoto Ichiki, who is Chairman and Director of CIM, and Christopher Reed, who is a part-time director of CIM, are seconded from Fortress Investment Group Japan Godo Kaisha, a subsidiary of FIG.

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Transactional relationships	As of today, INV has entered into lease agreements (Note 1) with MHM with respect to 73 hotel properties.
Whether the Tenant/Operator is a related party	MHM is not a related party of INV/CIM. Further, related persons and affiliates of MHM are not related parties of INV/CIM. Furthermore, MHM is not an interested party, etc. of CIM as provided in the Act on Investment Trusts and Investment Corporations.

(Note 1) Agreements with MHM subsidiaries and management contracts between MHM and tenants are included.

4. Transactions with Interested Persons etc.

The MHM Group, tenants and operators of the Subject Properties, are not Sponsor-related Persons (Note) under the voluntary rules established by CIM as countermeasures against conflicts of interests in the management of INV's investments. However, MHM or its Affiliates have received investments through funds managed by affiliates of the Sponsor, FIG. Therefore, CIM has treated MHM or its Affiliates as equivalent to Sponsor-related Persons.

In accordance with Sponsor-Related Person Transaction Rules and Sponsor-Related Person Transaction Management Manual, which are internal rules of CIM, and following the deliberation and resolution of the compliance committee meeting and the investment committee meeting both held on March 10, 2022, the board of directors of CIM held on the same date, and the board of directors of INV held on March 11, 2022 each approved the conclusion of the MOU.

(Note) A Sponsor-related Person is (i) any person who falls under the "Interested Persons, etc." set forth in the Investment Trust Act and the Orders for Enforcement of the Act on Investment Trust and Investment Corporations, (ii) all shareholders of CIM and (iii) special purpose companies (*tokubetsu mokuteki kaisha*) (a) which delegate their management to persons who fall under (ii) above, or (b) which are invested by or invested through anonymous partnership (*tokumei kumiai*) by persons who fall under (ii) above. Hereinafter the same.

5. Future Outlook

INV's forecasts for financial results and distribution for the fiscal period ending June 2022 (from January 1, 2022 to June 30, 2022) still remain to be announced since it remains difficult to predict the future situation of COVID-19 and its impact on hotel industry and operators. INV will make an announcement of the forecasts for the fiscal period ending June 2022 when it determines such forecast.

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6. Reference Press Release List

May 11, 2020

Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement with Major Tenant

September 11, 2020

Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement pertaining to the rent conditions for the period from July to September, 2020 with Major Tenant

December 11, 2020

Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement pertaining to the rent conditions for the period from October to December, 2020 with Major Tenant

March 11, 2021

Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement pertaining to the rent conditions for the period from January to June, 2021 with Major Tenant

September 10, 2021

Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement pertaining to the rent conditions for the period from July to September, 2021 with Major Tenant

December 8, 2021

Notice concerning Conclusion of Memorandum of Understanding to Amend the Fixed-term Building Lease and Property Management Agreement pertaining to the rent conditions for the period from October to December, 2021 with Major Tenant

Website of INV: <https://www.invincible-inv.co.jp/en/>

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List of Subject Properties

Property No.	Property Name	Property No.	Property Name
D1	Hotel MyStays Kanda	D47	Hotel MyStays Premier Kanazawa
D2	Hotel MyStays Asakusa	D49	Hotel MyStays Premier Hamamatsucho
D3	Hotel MyStays Kyoto-Shijo	D50	Hotel MyStays Shin Osaka Conference Center
D4	MyStays Shin- Urayasu Conference Center	D51	Hotel MyStays Premier Omori
D5	Hotel MyStays Maihama	D52	Beppu Kamenoi Hotel
D6	Hotel MyStays Premier Dojima	D53	Hotel MyStays Sapporo Station
D7	Hotel MyStays Nagoya-Sakae	D54	Hotel MyStays Yokohama-Kannai
D8	Hotel MyStays Sakaisuji-Honmachi	D55	Art Hotel Joetsu
D9	Hotel MyStays Yokohama	D56	Art Hotel Hirosaki
D10	Hotel MyStays Nippori	D57	Hotel MyStays Oita
D11	Hotel MyStays Fukuoka-Tenjin-Minami	D58	Hotel MyStays Gotanda
D12	Flexstay Inn Iidabashi	D59	Hotel MyStays Tachikawa
D13	Hotel MyStays Ueno Inaricho	D60	Hotel MyStays Premier Akasaka
D14	Flexstay Inn Shinagawa	D61	Hotel MyStays Premier Sapporo Park
D15	Flexstay Inn Tokiwadai	D62	Hotel MyStays Ueno East
D16	Flexstay Inn Sugamo	D63	Hotel MyStays Midouji Honmachi
D17	Hotel MyStays Otemae	D64	Hotel MyStays Sapporo Aspen
D18	Flexstay Inn Kiyosumi Shirakawa	D65	Art Hotel Ishigakijima
D19	Flexstay Inn Nakanobu P1	D66	Hotel MyStays Fuji Onsen Resort
D20	Flexstay Inn Nakanobu P2	D67	Sonia Otaru
D22	Hotel MyStays Hakodate-Goryokaku	D68	Hotel MyStays Kanazawa Castle
D23	Flexstay Inn Shirogane	D69	Art Hotel Niigata Station
D24	Hotel MyStays Haneda	D70	Hotel MyStays Nagoya Nishiki
D25	Hotel MyStays Kameido P1	D71	Nord Otaru
D26	Hotel MyStays Ueno Iriyaguchi	D72	Hotel MyStays Kagoshima Tenmonkan
D27	Hotel MyStays Kameido P2	D73	Art Hotel Asahikawa
D28	Hotel MyStays Shimizu	D74	Hotel MyStays Matsuyama
D30	Flexstay Inn Higashi-Jujo	D75	Hotel MyStays Sapporo Susukino
D31	Hotel MyStays Utsunomiya	D76	Hotel MyStays Sapporo Nakajima Park
D32	Flexstay Inn Kawasaki-Kaizuka	D77	Hotel MyStays Sapporo Nakajima Park Annex
D34	Flexstay Inn Kawasaki-Ogawacho	D78	Flexstay Inn Sakuragicho
D35	Flexstay Inn Ekoda	D79	MyCUBE by MYSTAYS Asakusa Kuramae
D38	Hotel MyStays Shinsaibashi	D80	Hotel MyStays Kagoshima Tenmonkan Annex
D43	Hotel MyStays Gotanda Station	D81	Hotel MyStays Nayoro
D44	Hotel Epinard Nasu	D82	Hotel MyStays Premier Narita
D45	Hotel MyStays Fukuoka Tenjin	D83	Art Hotel Morioka
D46	Hotel MyStays Hamamatsucho		

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